# Appendix A

#### SYMPOSIUM UPPSALA MAY 31st-JUNE 2nd 2016

# IMP - MAKING SENSE OF THE INTERACTIVE BUSINESS WORLD

Financial support by

The Jan Wallander and Tom Hedelius Foundation

The Tore Browaldh Foundation

BI Norwegian Business School

Chalmers University of Technology

Norwegian University of Science and Technology

Uppsala University

# **Program**

**Tuesday May 31st** 

Registration/Coffee 13-14 at Uppsala Concert and Congress, UKK

# 14.00-15.00 *IMP during 40 years*

Presentations by

Lars-Gunnar Mattsson, prof em. Stockholm School of

**Economics** 

Sharon Rider, prof Uppsala University

Inge Jan Henjesand, President, BI, Norwegian Business

School

15.30–17.30 Presentation of articles related to *Managing in an interactive* business world – in three groups

# Group 1

# Chair: Åse Linné

Araujo, L., Dubois, A., Gadde, L.-E., Purchasing and supply management and the role of supplier interfaces

Flygansvær, B., Gadde, L.-E., Jahre, M., Supply chain management

Gadde, L.-E., The rise and fall of channel management

Lind, J., The role of accounting for managing organizations in an interactive business world

Waluszewski, A., What's 'knowledge management' when resources are unknowable and deals negotiated?

# Group 2

#### Chair: Annalisa Tunisini

Cheng, C., Havenvid, M., Placing an interactive lens on strategy tools – What can we learn?

Ford, D., Håkansson, H., The managerial challenge of business interaction: Behind the market façade

Havenvid, M., Håkansson, H., Linne, Å., Managing renewal in a complex business network

Munksgaard, K., Ford, D., The interactive business actor

Szalkai, Z., Magyar, M., Strategy, strategizing and business models from the perspective of contract manufacturers

## Group 3

#### **Chair: Thomas Hoholm**

Aaboen, L., Aarika-Stenroos, L., Start-ups initiating business relationships Graham, G., Hennely, P., Öberg, C., Managing in smart cities — A network approach

Højbjerg Clarke, A., Freytag, P.V., Zolkiewski, J., Customer portfolios – Challenges of internal and external alignment

La Rocca, A., Snehota, I., Corporate Associations in B2B: Coping with multiple relationship-specific identities

Oukes, T., von Raesfeld, A., A start-up in interaction with its partners

#### 19.00

# Wednesday June 1st

09.00-10.00 The Management Issue - presentation of four themes

Chair: Ivan Snehota

Creating value through interaction (Ford & Mattsson)

Value measuring and value appropriation (Baraldi & Lind)

Purchasing and supply chain (Gadde & Wynstra)

**Development of new businesses** (Havenvid & La Rocca)

10-10.30 *Coffee* 

10.30–12.30 Presentation of articles related to *Policy making in an interactive business world* – in three groups

## Group 1

#### **Chair: David Ford**

Abrahamsen, M., Håkansson, H., Market policy and destructive network effects

Axelsson, B., Håkansson, H., The role of owners in industrial networks — The case of a steel producer

Mandjak, T., Simon, J., An old picture...or is it? Relations between business and political networks in Hungary

Rubach, S., Håkansson, H., Hoholm, T., Innovation networks or innovation in networks

Torvatn, T., Public Procurement reform in the EU: Start of a new era? A critical look at the potential for more relation based procurement

#### Group 2

# Chair: Judy Zolkiewski

Eklinder-Frick, J., Clustering or interacting for knowledge? — Towards an interaction approach for regional growth policy

Guercini, S., Tunisini, A., Formalizing in business networks as a tool for industrial policy

Milanesi, M., Guercini, S., Waluszewski, A., A black swan in the district

Shih, T., Linne, Å., State actors' mobilisation of resources for innovation: A case study of a Chinese vaccine

Waluszewski, A., Baraldi, E., Perna, A., Policy, innovation and the tricky question of deals and legal borders

# Group 3

#### Chair: Malena I Havenvid

Gadde, L.-E., Lind, F., Interactive resource development. Implications for innovation policy

Gadde, L.-E., Hulthén, K., Wroe Alderson, IMP and some reflections on the evolution of theory

Mattsson, L.-G., Bridging gaps between policies for sustainable markets and market practices

Munksgaard, K., Rostgaard Evald, M., Højbjerg Clark, A., Damgaard. T., What's in it for me? Firms strategizing for public-private innovation

Ratajczak-Mrozek, M., Herbeć, M., To be independent or balance interdependence? Policy implications for micro and small enterprises

12.30-13.45 Lunch

13.45–15.00 **The Policy Issue** – overview of five themes

Chair: Alexandra Waluszewski

Innovation policy in an interactive world — the critical role of the context (Araujo & Hoholm)

Regional Policies - Third Italy (Guercini & Tunisini)

Regional/geographical ingredients in the interactive world (the importance of room/place) (Eklinder-Frick & Linne)

The problematic role of ownership as means of economic policy (Waluszewski & Mandjak)

Public purchasing and innovation policy in an interactive world (Axelsson & Torvatn)

15.00-15.30 Coffee

15.30-17.00 Panel discussion of management and policy in an interactive world

18.30 Gala dinner at UKK: Celebrating 40 years of collaboration

# Thursday June 2nd

09.00-11.00 Presentation of articles related to Theories and methods for an interactive business world - in three groups

#### Group 1

## Chair: Lars-Erik Gadde

Abrahamsen, M., Researching business interaction

Houman Andersen, P., De Boer, L., Learning from intelligent conversation: how can insights from system theory contribute to advance IMP Research

Huemer, L., Strategizing in multifaceted network boundaries: The scope for action in horizons verizons

McGrath & Sutton-Brady, Action research and the IMP tradition

# Group 2

#### Chair: Antonella La Rocca

Guercini, S., Martinelli, Tunisini, A., Customer-driven supply chains under IMP lens: a systematic literature review and conceptual framework

Mandjak, T., Szalkai, Z., See, do not just look...Some thoughts on the connection

Öberg, C., What can open innovation learn from IMP?

Prenkert, F., Understanding business networks from a mixed network and systems ontology position: A review of the research field and discussion on ontology and methodology

### Group 3

#### Chair: Debbie Harrison

Eklund, M., Waluszewski, A., Two rebels but only one embraced by policy Havenvid, M., Håkansson, H., Linne, Å., Economic deals in the construction industry – Implications for socio-material interaction and monetary processes

Håkansson, H., Waluszewski, A., 'Methodomania'? On the methodological and theoretical challenges of (IMP) business research

Havenvid, M., Holmen, E., Linne, Å., Pedersen, A.-C., How construction firms manage long-term relationships

Olsen, P.-I., Håkansson, H., The roles of deals and business networks in innovation process

11.00-11.15 Coffee

11.15–12.30 Presentation of themes related to *Theories and methods for an interactive business world* 

Chair: Håkan Håkansson

**Phenomenon driven research** (Waluszewski, Håkansson & Snehota)

**Boundaries of actors and of networks — theoretical and methodological consequences** (Olsen, Munksgaard & Prenkert)

Interdependencies – theoretical and methodological consequences (Gadde, Freytag & Harrison)

Empirical based research (Abrahamsen, Havenvid & La Rocca)

12.30-13.30 Lunch

13.30–15 *IMP – platforms for further research*? Final panel discussion

# Organising Team

Prof Håkan Håkansson, BI Norwegian Business School Prof Ivan Snehota, USI Università della Svizzera italiana Prof Alexandra Waluszewski, Uppsala University

## Advisory Board

Prof David Ford, Euromed Marseille

Prof Lars-Erik Gadde, Chalmers University of Technology

Dr Thomas Hoholm, BI Norwegian Business School

Dr Malena Ingemansson, Uppsala University

Dr Antonella La Rocca, BI Norwegian Business School and USI Università della Svizzera italiana

Prof Peter Naude, Manchester Business School

Dr Catherine Sutton-Brady, University of Sydney

Dr Zsuzsanna Szalkai, Budapest University of Technology and Economics

Prof Annalisa Tunisini, Catholic University of Milan

Prof Judy Zolkiewski, Manchester Business School