References

- Acemoglu, D. (2012, March 23). Daron Acemoglu on why nations fail [Video]. YouTube. https://www.youtube.com/watch?v=2z5RAZlv2UQ
- Acemoglu, D., & Robinson, J. A. (2012, June). Failed states: Ten reasons countries fall apart. Foreign Policy. https://foreignpolicy.com/2012/06/18/10-reasons-countries-fallapart/
- Anderson, M. B., Brown, D., & Jean, I. (2012). *Time to listen: Hearing people on the receiving end of international aid* (pp. 1–184). CDA Collaborative Learning Projects.
- Atwood, J. B., & Natsios, A. (2016, December 1). Rethinking U.S. national security: A new role for international development. *Foreign Affairs*. https://www.foreignaffairs. com/articles/2016-12-01/rethinking-us-national-security
- Atwood, J. B., McPherson, M. P., & Natsios, A. (2008, November 11). Arrested development: Making foreign aid a more effective tool. *Foreign Affairs*. https:// www.foreignaffairs.com/articles/2008-11-01/arrested-development
- Baccarini, D. (1999). The logical framework method for defining project success. *Project Management Journal*, 30(4), 25–32. https://doi.org/10.1177/8756972 89903000405
- Ball, R. (2010). Cultural values and public policy: The case of international development aid. *The Quarterly Review of Economics and Finance*, 50(1), 3–16. https://doi.org/10.1016/j.qref.2009.10.006
- Barber, B. (2002). Andrew Natsios: getting USAID on its feet. Foreign Service Journal, 79(9), 20–27.
- Barber, M., & Bowie, C. (2008). How international NGOs could do less harm and more good. *Development in Practice*, 18(6), 748–754. https://doi.org/10.1080/ 09614520802386520
- Bente, C. (2015). The Marshall plan and the beginnings of Comecon. *Society and Politics*, 2(2), 5–10. http://socpol.uvvg.ro/docs/2015-2/2.pdf
- Berger, L. (2012). Guns, butter, and human rights—The congressional politics of U.S. aid to Egypt. American Politics Research, 40(4), 603–635. https://doi.org/10.1177/ 1532673X11433767
- Bretton Wood Project. (2019). What are the Bretton Woods institutions? https:// www.brettonwoodsproject.org/2019/01/art-320747/
- Brewin, C. (1993). Reviewed work: Moral vision in international politics: The foreign aid regime, 1949-1989. *International Affairs*, 69, 762–763. https:// www.foreignaffairs.com/reviews/capsule-review/1993-06-01/moral-vision-internationalpolitics-foreign-aid-regime-1949-89
- Brière, S., & Proulx, D. (2013). The success of an international development project: Lessons drawn from a case between Morocco and Canada. *International Review of Administrative Sciences*, 79(1), 165–186. https://doi.org/10.1177/0020852312467620

- Brinkerhoff, D. W., & Brinkerhoff, J. M. (2016). Partnerships between international donors and non-governmental development organizations: Opportunities and constraints. *International Review of Administrative Sciences*, 70(2), 253–270. https://doi.org/10.1177/0020852304044254
- Brinkerhoff, D. W., & Jacobstein, D. (2015). Systems thinking and institutional performance: Retrospect and prospect on USAID policy and practice (No. 2015-02) (pp. 1–43). RTI International. https://www.rti.org/publication/systemsthinking-and-institutional-performance
- Brown, L. D. (1991). Bridging organizations and sustainable development. *Human Relations*, 44(8), 807–831.
- Brummet, J. (2004). *Embassy construction: Achieving concurrent construction would help reduce costs and meet security goals.* (pp. 1–37). Government Accounting Office (GAO). gao.gov. https://www.gao.gov/new.items/d04952.pdf
- Calabresi, S. G., & Yoo, C. S. (2008). The Brownlow Committee and the Reorganization Act of 1939. In *The unitary executive: Presidential power from Washington to Bush* (pp. 1–13). New Haven, CT: Yale University Press. https://doi.org/10.2307/j.ctt1nq9nc
- Cameron, K. (2011, November). An introduction to the competing values framework. The RCF Group. http://www.thercfgroup.com/files/resources/an_introduction_to_ the_competing_values_framework.pdf
- Carothers, T. (2009). *Revitalizing U.S. democracy assistance: The challenge of USAID*. Carnegie Endowment for International Peace. https://carnegieendowment.org/files/ revitalizing_democracy_assistance.pdf
- Casey, A. R. (2018, December 6). U.S. International food assistance: An overview. Congressional Research Service. Federation of American Scientists. https://fas.org/ sgp/crs/row/R45422.pdf
- Chatman, J. A., & Cha, S. E. (2003). Leading by leveraging culture. *California* Management Review, 45(4), 20-34.
- Central Intelligence Agency. (2018, December). 20th Anniversary of the US Embassy bombings in East Africa. https://www.cia.gov/news-information/featured-story-archive/2018-featured-story-archive/anniversary-of-us-embassy-bombings-in-east-africa.html
- Cingranelli, D. L. (1993). Reviewed work: Moral vision in international politics: The foreign aid regime, 1949–1989 by David Lalloran Lumsdaine. *The American Political Science Review*, 87(4), 1055–1056.
- Collinson, S., Duffield, M., Berger, C., Felix da Costa, D., & Sandstrom, K. (2013). Paradoxes of presence: Risk management and aid culture in challenging environments. Humanitarian Policy Group. Overseas Development Institute. SOAS Research Online. https://eprints.soas.ac.uk/25314/1/collinson-etal-paradoxes-of-presence-riskmanagement-aid-culture-in-challenging-environments.pdf
- Corneille, F., & Shiffman, J. (2004). Scaling-up participation at USAID. Public Administration and Development, 24(3), 255–262. https://doi.org/10.1002/pad.307
- DeGraff, J. (2017, November 7). Using the competing values framework: Make innovation happen. The Innovatrium Jeff DeGraff. https://jeffdegraff.com/wp-content/uploads/2013/11/131110CVF.pdf
- Dichter, T. (2016, December). Why USAID's new approach to development assistance is stalled: Speaking out. *Foreign Service Journal*. American Foreign Service Association. https://www.afsa.org/why-usaids-new-approach-development-assistance-stalled

- Dickerson, J. (2018, May 5). The Presidency: The hardest job in the world. *The Atlantic*. https://www.theatlantic.com/magazine/archive/2018/05/a-broken-office/556883/
- Dizikes, P. (2012, March 23). All the difference in the world. [Press Release]. MIT News: On Campus and Around the World. https://news.mit.edu/2012/why-nationsfail-0323
- Driscoll, D. D. (1996, August). The IMF and the World Bank: How do they differ? https://www.imf.org/external/pubs/ft/exrp/differ.pdf
- Dunning, C., & Leo, B. (2016). Making USAID fit for purpose: A proposal for a topto-bottom program review. Center for Global Development. https://www.cgdev.org/ publication/ft/making-usaid-fit-purpose-proposal-top-bottom-program-review
- Easterly, W. (2008). Where does the money go? Best and worst practices in foreign aid. *Journal of Economic Perspectives*, 22(Spring), 1–41.
- Easterly, W. (2010, February). William Easterly extended interview. *Religion and Ethics Newsweekly*. https://www.pbs.org/wnet/religionandethics/2010/02/19/february-19-2010-william-easterly-extended-interview/5719/
- Featherston, M. D. (2011). *High-Stakes testing policy in Texas: Describing the attitudes* of young college graduates. Master's thesis. Texas State University. Texas State University Digital Library. https://digital.library.txstate.edu/bitstream/handle/10877/ 3484/fulltext.pdf?sequence=1&isAllowed=y
- Frumin, A. B. (2009, June). Equipping USAID for success: A field perspective. Center for Strategic and International Studies. https://csis-prod.s3.amazonaws.com/s3fspublic/legacy_files/files/publication/090709_pcr_briefing_usaid.pdf
- Goodson, J. (2017, August 7). Development at war: A short history. Real Clear Defense. https://www.realcleardefense.com/articles/2017/08/07/development_at_war_ a_short_history_111984.html
- Greenberg, J. (2017, March 8). Most U.S. foreign aid flows through U.S. organizations. Politifact. https://www.politifact.com/global-news/statements/2017/mar/08/raj-shah/ yes-most-us-foreign-aid-flows-through-us-organizat/
- Gregersen, H. B., Morrison, A. J., & Black, J. S. (1998). Developing leaders for the global frontier. *Sloan Management Review*, 40(1), 21–32.
- Hagan, J. M., & Ruttan, V. W. (1988). Development policy under Eisenhower and Kennedy. *The Journal of Developing Areas*, 23(1), 1–30.
- Hahn, P. L. (2006, March). Securing the Middle East: The Eisenhower Doctrine of 1957. Presidential Studies Quarterly, 36(1), 38–47. https://onlinelibrary.wiley.com/ doi/epdf/10.1111/j.1741-5705.2006.00285.x
- Hawthorne, A. (2016). Rethinking U.S. economic aid to Egypt. Project on Middle East Democracy. https://pomed.org/wp-content/uploads/2016/11/Rethinking_US_ Economic_Aid_Egypt.pdf
- Honn, M., Meisel, F., Mowery, J., & Smolin, J. (2018). A legacy of Vietnam: Lessons from CORDS. The Simon Center https://thesimonscenter.org/wp-content/uploads/ 2011/08/IAJ-2-2-pg41-50.pdf
- How war powers act works. (1984). New York Times, March 29. https:// www.nytimes.com/1984/03/29/world/how-war-powers-act-works.html
- Hunt, B., Dye, R., Abreu-Combs, A., Said El, M., Nasrallah, A., & Fahmy, A. S. (2010, September 26). USAID Egypt education portfolio evaluation. http:// pdf.usaid.gov/pdf_docs/pdacu550.pdf. Accessed on August 17, 2017.

- Hyman, G. F. (2010, September). Foreign policy and development: Structure, process, policy, and the drip-by-drip erosion of USAID. Center for Strategic and International Studies. https://csis-prod.s3.amazonaws.com/s3fs-public/legacy_files/ files/publication/100923_Hyman_ForeignPolicyAndDevel_Web.pdf
- Hyman, G. S., & Kiaer, M. (2011). Evaluation of the implementation of the Paris declaration: United States Agency for International Development case study. Organization for Economic Cooperation and Development. http://www.oecd.org/ development/evaluation/dcdndep/47785346.pdf
- Ika, L. A. (2012). Project management for development in Africa: Why projects are failing and what can be done about it. *Project Management Journal*, 43(4), 27–41. http://doi.wiley.com/10.1002/pmj.21281
- Ika, L. A., & Donnelly, J. (2017). Success conditions for international development capacity building projects. *International Journal of Project Management*, 35(1), 44–63. https://doi.org/10.1016/j.ijproman.2016.10.005
- Ika, L. A., Diallo, A., & Thuillier, D. (2010). Project management in the international development industry: The project coordinator's perspective. *International Journal* of Managing Projects in Business, 3(1), 61–93. https://doi.org/10.1108/175383 71011014035
- Ingram, G. (2014, July). Adjusting assistance to the 21st century: A revised agenda for foreign assistance reform. Washington, DC: Brookings Institution. https://www. brookings.edu/wp-content/uploads/2016/06/Ingram-Aid-Reform-Final2.pdf
- Ingram, G. (2016a, October). Aid effectiveness: Reform in the new administration and Congress (report overview). Brookings Institution. https://www.brookings.edu/ research/aid-effectiveness-reform-in-the-new-administration-and-congress/
- Ingram, G. (2016b, October). Aid effectiveness: Reform in the new administration and Congress (full report). Brookings Institution. https://www.brookings.edu/wpcontent/uploads/2016/11/global_111716_aid-effectiveness.pdf
- Ingram, G. (2016c, February 18). The 2017 U.S. foreign aid budget and U.S. global leadership: The proverbial frog in a slowly heating pot. Brookings Institution. https:// www.brookings.edu/blog/future-development/2016/02/18/the-2017-u-s-foreign-aidbudget-and-u-s-global-leadership-the-proverbial-frog-in-a-slowly-heating-pot/
- Ingram, G. (2018). Erratic budget processes threaten US foreign aid. Washington, DC: Brookings Institution. https://www.brookings.edu/blog/up-front/2018/06/04/erraticbudget-processes-threaten-us-foreign-aid/
- Insigniam. (2017). U.S. Department of State listening report for the U.S. Department of State & U.S. Agency for International Development. https://www.brookings.edu/ wp-content/uploads/2017/09/gs_20170927_dos_usaid_listening_report_2017.pdf
- Johnson, T. (2013, January 24). Congress and U.S. foreign policy. https:// www.cfr.org/backgrounder/congress-and-us-foreign-policy
- Kennedy, J. F. (1961, March 22). Special message to the Congress on foreign aid. https://www.presidency.ucsb.edu/ws/?pid=8545
- Kaine, T. (2017, July). A new Truman Doctrine: Grand strategy in a hyperconnected world. *Foreign Affairs*. https://www.foreignaffairs.com/articles/2017-06-13/newtruman-doctrine
- Karmarck, E. C. (2013, June 18). Prepared statement of Dr. Elaine C. Kamarck, Senior Fellow, The Brookings Institution before the House Government Affairs Committee "Lessons for the future of government reform". https://www.brookings.

edu/wp-content/uploads/2016/06/Kamarck_Jun-18-House-Committee-Prepared-Statement_Final-1.pdf

- Kennard, M., & Provost, C. (2014). How aid became big business. *Pulitzercenter.org*, 1(1), 42–53. https://pulitzercenter.org/reporting/how-aid-became-big-business
- Kenney, A. (2017). MIT's Daron Acemoglu on why nations fail. *REIT Magazine*, September 20. https://www.reit.com/news/reit-magazine/september-october-2017/ mits-daron-acemoglu-why-nations-fail
- Kentikelenis, A., King, L., McKee, M., & Stuckler, D. (2014, December 22). The international monetary fund and the Ebola outbreak. *The Lancet*. https:// www.thelancet.com/journals/langlo/article/PIIS2214-109X(14)70377-8/fulltext
- Khang, D. B., & Moe, T. L. (2008). Success criteria and factors for international development projects: A life-cycle-based framework. *Project Management Journal*, 39(1), 72–84. https://doi.org/10.1002/pmj.20034
- Kneteman, C. (2009). Tied food aid: Export subsidy in the guise of charity. *Third World Quarterly*, 30(6), 1215–1225. https://doi.org/10.1080/01436590903037507
- Kornbluh, P. (2014). Secret programs hurt foreign aid efforts. *The New York Times*, December 16. https://www.nytimes.com/roomfordebate/2014/04/15/when-is-foreignaid-meddling/secret-programs-hurt-foreign-aid-efforts
- Kotter, J. P. (1995). Leading change: Why transformation efforts fails. *Harvard Business Review*, March/April, p. 59–67. https://hbr.org/1995/05/leading-change-why-transformation-efforts-fail-2
- La Voy, D., & Chanya, C. (2018, July 27). Engaging customer participation: USAID's organizational change experience. Paper prepared for International Conference on Upscaling and Mainstreaming Participation of Primary Stakeholders: Lessons Learned and Ways Forward. https://citeseerx.ist.psu.edu/viewdoc/download? doi=10.1.1.575.2779&rep=rep1&type=pdf
- Lancaster, C. (2007). Foreign aid: Diplomacy, development, domestic politics. Chicago, IL: University of Chicago Press.
- Lancaster, C., & Van Dusen, A. (2005). Organizing U.S. foreign aid: Confronting the challenges of the twenty-first century. Washington, DC: Brookings Institution Press.
- Landoni, P., & Corti, B. (2011). The management of international development projects: Moving toward a standard approach or differentiation? *Project Management Journal*, 42(3), 45–61. https://doi.org/10.1002/pmj.20231
- Lawson, M. L. (2016, June 23). Does foreign aid work? Efforts to evaluate U.S. foreign assistance. Congressional Research Service. Federation of American Scientists. https://fas.org/sgp/crs/row/R42827.pdf
- Lawson, M. L., & Morgenstern, E. M. (2019). Foreign aid: An introduction to U.S. programs and policy (No. R40213). Congressional Research Service. Federation of American Scientists. https://fas.org/sgp/crs/row/R40213.pdf
- Leepson, M. (2000, April). The heart and mind of USAID's Vietnam mission. Foreign Service Journal, 77, 20–27. https://www.afsa.org/sites/default/files/vietnamArchived ContentFromFSJ008.pdf
- Leyton-Brown, D. (1982). The role of Congress in the making of foreign policy. *International Journal*, 38(1), 59–76. https://journals.sagepub.com/doi/abs/10.1177/ 002070208303800104
- Loewenberg, S. (2014, March 6). USAID: Rajiv Shah's legacy. *The Lancet*, 385, 675–677. https://www.thelancet.com/action/showPdf?pii=S0140-6736%2815%2960273-2

- Lumsdaine, D. H. (1993). Moral vision in international politics: The foreign aid regime, 1949-1989. Princeton University Press.
- Lundin, R. A., Arvidsson, N., Brady, T., Ekstedt, E., Midler, C., & Sydow, J. (2017). Work and employment regimes in project society. In *Managing and working in project society institutional challenges of temporary organizations* (pp. 129–169). Cambridge: Cambridge University Press.
- Lundin, R. A., & Søderholm, R. A. (1995). A theory of the temporary organization. Scandinavian Journal of Management, 11(4), 437–455.
- Mauti Reality, S. M. (2019, June 14). Aid for donors? How locally owned companies in the developing world are marginalized in the international development assistance system. Reality of Aid Network Africa. https://www.roaafrica.org/index.php/mediacenter/blog/item/262-aid-for-donors-how-locally-owned-companies-in-the-developingworld-are-marginalized-in-the-international-development-assistance-system
- Maynes, C. W. (1990). America without the Cold War. Foreign Policy, (Spring), 3–25. https://doi.org/10.2307/1148626
- McGee, G (1990). The Truman doctrine: Origins and significance, 1947. In *The US-Turkish-NATO Middle East connection* (pp. 19–34). Palgrave Macmillan.
- McGlinchey, S. (2009, October 13). The Marshall plan, the Truman Doctrine, and the division of Europe. E-International Relations. https://www.e-ir.info/2009/10/13/ the-marshall-plan-the-truman-doctrine-and-the-division-of-europe/
- McGuire, M. F., & Ruttan, V. W. (1990). Lost directions: U.S. foreign assistance policy since new directions. *The Journal of Developing Areas*, 24(2), 127–180.
- McLaughlin, P. (2018). An educator's backward, forward zigzag leadership journey. In R. J. Thompson & J. Storberg-Walker (Eds.), *Leadership and power in international development* (pp. 263–276). Bingley: Emerald Publishing Limited. https://www.emerald.com/insight/publication/doi/10.1108/S2058-880120186
- Mendenhall, M. E., & Reiche, B. S. (2018). The future of global leadership: Leveraging a typology of global leadership roles to guide global leadership research. In M. E. Mendenhall, J. S. Osland, A. Bird, G. R. Oddou, M. J. Stevens, M. L. Maznevski, & G. K. Stahl (Eds.), *Global leadership: Research, practice, and development* (pp. 391–406). Routledge. https://doi.org/10.4324/ 9781315232904-13
- Milner, H. V., & Tingley, D. H. (2009). The political economy of U.S. foreign aid: American legislators and the domestic politics of aid. *Economics & Politics*, 5. 200–232. https://doi.org/10.1111/j.1468-0343.2009.00356.x
- Morray, J. P. (1958). Aid without tears: Opportunism in foreign development policy. *California Law Review*, 46(5), 1–35. https://scholarship.law.berkeley.edu/cgi/ viewcontent.cgi?article=3206&context=californialaw
- Mosse, D. (2004). The social production of development success. In D. Mosse (Ed.), *Cultivating development: An ethnography of aid policy and practice* (pp. 157–183). New York, NY: Berghahn. https://www.berghahnbooks.com/series/public-appliedanthropology
- Myers, N. (2015, September 2). *Hard aid: Foreign aid in the pursuit of short-term security* and political goals. Washington, DC: Carnegie Endowment for International Peace. https://carnegieendowment.org/2015/09/02/hard-aid-foreign-aid-in-pursuit-of-shortterm-security-and-political-goals-pub-61145

- Nagaraj, V. K. (2015). "Beltway bandits" and "poverty barons": For-profit international development contracting and the military-development assemblage. *Development and Change*, 46(4), 585–617. https://doi.org/10.1111/dech.12164
- Natsios, A. (2010, July 13). *The clash of the counter-bureaucracy and development*. Center for Global Development. https://www.cgdev.org/sites/default/files/1424271_file_Natsios_Counterbureaucracy.pdf
- Nielsen, H. D. (2013). Going to scale: The early grade reading program in Egypt: 2008–2012 (pp. 1–44). Washington, DC: United States Agency for International Development.
- Norris, J. (2012, July). Hired gun fight: Obama's aid chief takes on the developmentindustrial complex. *Foreign Policy*. https://foreignpolicy.com/2012/07/18/hired-gunfight/#
- Norris, J. (2014a, July 23). Kennedy, Johnson and the early years. *Devex*. https:// www.devex.com/news/kennedy-johnson-and-the-early-years-83339
- Norris, J. (2014b, July 23). The clashes of the 1990s. *Devex*. https://www.devex.com/ news/the-clashes-of-the-1990s-83341
- Norris, J. (2014c, July 23). The Cold War and its aftermath. *Devex*. https://www.devex. com/news/the-cold-war-and-its-aftermath-83340
- Norris, J. (2016, July 5). President Bush and his development legacy. *Devex*. https:// www.devex.com/news/president-bush-and-his-development-legacy-87725
- Norris, J. (2017, August 15). Special feature: A history of American public opinion on foreign aid. *Devex*. https://www.devex.com/news/special-feature-a-history-of-americanpublic-opinion-on-foreign-aid-90732. Accessed on July 16, 2019.
- Office of Transition Initiatives (OTI). (n.d.). United States Agency for International Development. https://www.usaid.gov/who-we-are/organization/bureaus/bureau-democracy-conflict-and-humanitarian-assistance/office-1
- Orlina, E. C. (2016, May 27). Top USAID contractors for 2015. *Devex*. https:// www.devex.com/news/top-usaid-contractors-for-2015-88181
- Parks, B. C., Custer, J., & Patterson, S. (2017, February 7). Want to reform aid? Double down on impact evaluations. Aid-Data. https://www.aiddata.org/blog/ want-to-reform-aid-double-down-on-impact-evaluations
- Paterson, P. (2018, February). Origins of U.S. foreign policy. William J. Perry Center https://www.williamjperrycenter.org/sites/default/files/publication_associated_files/ Origins%200f%20US%20Foreign%20Policy.pdf
- Paterson, T. G. (1972). Foreign aid under wraps: The point four program. *The Wisconsin Magazine of History*, 56(2), 119–126.
- Pollitt, C. (2008). Bureaucracies remember, post-bureaucratic organizations forget? *Public Administration*, 87(2), 198–218. https://doi.org/10.1111/j.1467-9299.2008. 01738.x
- Riddell, A., & Niño-Zarazúa, M. (2016). The effectiveness of foreign aid to education: What can be learned? *International Journal of Educational Development*, 48, 23–36. https://doi.org/10.1016/j.ijedudev.2015.11.013
- Riddell, R. C. (2014a, February). *Does foreign aid really work?* Background paper to keynote address to the Australasian Aid and International Development Workshop, Canberra, February 2014. https://devpolicy.org/2014-Australasian-Aid-and-International-Development-Policy-Workshop/Roger-Riddell-Background-Paper.pdf

- Riddell, R. C. (2014b, February). *Does foreign aid really work?* Presented at the Australasian Aid and International Development Workshop, Canberra. https:// devpolicy.org/2014-Australasian-Aid-and-International-Development-Policy-Workshop/Roger-Riddell-Keynote-Address.pdf
- Rist, G. (2014). The history of development: From western origins to global faith (4th ed.). London: Zed Books Ltd.
- Robinson, J. (2018). On why nations fail. Social Science Space. https:// www.socialsciencespace.com/2018/12/james-robinson-on-why-nations-fail/
- Rose, S., & Glassman, A. (2017, September 26). Advancing the evidence agenda at USAID. Center for Global Development. https://www.cgdev.org/sites/default/files/ advancing-evidence-agenda-usaid.pdf
- Rosen, G. (1994). Reviewed work: Moral vision in international politics: The foreign aid regime, 1949–1989. *The Annals of the American Academy of Political and Social Science*, 533, 221–222.
- Rugh, W. A. (2012). Egyptian politics and American diplomacy. *Middle East Policy*, 19(2), 36–48.
- Samoff, J., Dembele, M., & Sebatane, E. M. (2011). Department for international development. EdQual Working Paper No. 28. Going to scale: Nurturing the local roots of education innovation in Africa.
- Sartorius, R. H., & Ruttan, V. W. (1989). The sources of the basic human needs mandate. *The Journal of Developing Areas*, 23(3), 1–33. https://doi.org/10.2307/ 4191766
- Savoy, C. M., & Yayboke, E. (2017, July). Reforming and reorganizing U.S. foreign assistance: Increased efficiency and effectiveness. Center for Strategic and International Studies. https://csis-prod.s3.amazonaws.com/s3fs-public/publication/ 170718_Runde_ReformReorgUSDevelopment_Web.pdf? qH7jDPtbfu2ts11pJkevg.qI8FpoNhXU
- Sayigh, Y. (2012, August). Above the state: The officer's republic in Egypt. The Carnegie Endowment for International Peace. https://carnegieendowment.org/files/officers_republic1.pdf
- Schein, E. H. (2010). Organizational culture and leadership (4th ed.). San Francisco, CA: Jossey-Bass.
- Sjöstedt, M. (2013). Aid effectiveness and the Paris declaration: A mismatch between ownership and results-based management? *Public Administration and Development*, 33(2), 143–155. https://doi.org/10.1002/pad.1645
- Sopko, J. F. (2018). Oversight of U.S. spending in Afghanistan. Presented at the U.S. Senate Homeland Security and Governmental Affairs Committee HSGAC Subcommittee on Federal Spending Oversight and Emergency Management FSO (pp. 1–17). Special Inspector General for Afghanistan Reconstruction (SIGAR). https://www.sigar.mil/pdf/testimony/SIGAR-18-46-TY.pdf
- Stokes, J. M. (1956). The International cooperation administration. World Affairs, 119(2), 35–37. https://www.jstor.org/stable/20669215
- Tarnoff, C. (2015). U.S. Agency for International Development (USAID): Background, operations, and issues (No. R44117) (pp. 1–68). Congressional Research Services.
- Tarnoff, C. (2018, January 18). The Marshall plan: Design, accomplishments, and significance. Congressional Research Services. Federation of American Scientists. https://fas.org/sgp/crs/row/R45079.pdf

- Tarnoff, C., & Lawson, M. L. (2018, April 25). Foreign aid: An introduction to U.S. programs and policy. Congressional Research Services. Federation of American Scientists. https://fas.org/sgp/crs/row/R40213.pdf
- Thomson, M., Kentikelenis, A., & Stubbs, T. (2017). Structural adjustment programmes adversely affect vulnerable populations: A systematic-narrative review of their effects on child and maternal health. *Public Health Reviews*, 38(13), 1–18. http://doi.org/10.1186/s40985-017-0059-2
- Traylor Announces Retirement. (2002). Traylor announces retirement. *ICASALS* Newsletter, 33(2), 1–12.
- Truman Library. (2018). *The Truman Doctrine and Marshall Plan* (pp. 1–3). https://www.trumanlibrary.org/.../20 Truman%20Doctrine,%20Marshall%20Plan.doc
- Tvedt, T. (2006). The international aid system and the non-governmental organisations: A new research agenda. *Journal of International Development*, 18(5), 677–690. https://doi.org/10.1002/jid.1304
- Tyssen, A. K., Wald, A., & Spieth, P. (2013). Leadership in temporary organizations: A review of leadership theories and a research agenda. *Project Management Journal*, 44(6), 52–67. https://doi.org/10.1002/pmj
- United States Agency for International Development. (2011). USAID evaluation policy: Learning from experience. https://www.usaid.gov/sites/default/files/documents/1870/ USAIDEvaluationPolicy.pdf
- United States Agency for International Development. (2014). USAID local systems: A framework for supporting sustained development. https://www.usaid.gov/sites/ default/files/documents/1870/LocalSystemsFramework.pdf
- United States Agency for International Development. (2015a). *Exploring opportunities to partner with USAID*. https://www.usaid.gov/work-usaid/get-grant-or-contract/ trainings-how-work-usaid/module-1
- United States Agency for International Development. (2015b). *Background, operations, and issues*. Congressional Research Services. Federation of American Scientists. https://www.everycrsreport.com/files/20150721_R44117_69c9e1bd162abe 4a9a6fd338ee3730f009436c6d.pdf
- United States Agency for International Development. (2016). Strengthening evidence-based development: Five years of better evaluation practice at USAID 2011-2016. https://www.usaid.gov/sites/default/files/documents/1870/Strengthening%20Evidence-Based% 20Development%20-%20Five%20Years%20of%20Better%20Evaluation%20Practice% 20at%20USAID.pdf
- United States Agency for International Development. (2017). *Management challenges* and OIG initiatives. https://oig.usaid.gov/sites/default/files/statement_ig_house_ appropriations_03092017.pdf
- United States Agency for International Development. (2019). *Model letter and procedures* for designating the contracting officer's representative (COR) for contracts and task orders. https://www.usaid.gov/sites/default/files/documents/1868/302mar.pdf
- United States Government. (2019). U.S. foreign assistance: Agency data publication status. Foreignassistance.Gov. https://www.foreignassistance.gov/agencies.
- Van Brabant, K. (2010, December 1). Managing aid agency security in an evolving world: The larger challenge. European Interagency Security Forum. https:// www.eisf.eu/library/managing-aid-agency-security-in-an-evolving-world/
- Warren, K. (2015, June 2). What it means to be staffed on a USAID proposal. Devex. https://www.devex.com/news/what-it-means-to-be-staffed-on-a-usaid-proposal-86281

- Weisbrot, M., & Ray, R. (2011). The Scorecard on Development, 1960–2010. Center for Economic and Policy Research. http://cepr.net/documents/publications/ scorecard-2011-04.pdf
- Weisbrot, M. (2016). The IMF's lost influence in the 21st Century and its implications. *Challenge*, 59(4), 345–360. https://doi.org/10.1080/05775132.2016.1202029
- Welch, C. (1998, April 1). *Structural adjustment programs*. Foreign Policy in Focus. https://fpif.org/structural_adjustment_programs/
- Wilking, R. (2017). The Cold War and America's delusion of victory. *The New York Times*, August 28. https://www.nytimes.com/2017/08/28/opinion/cold-war-american-soviet-victory.html
- Wooley, J. T., & Peters, G. (2018, July 20). Harry S. Truman: Inaugural Address. - January 20, 1949. https://www.presidency.ucsb.edu/documents/inaugural-address-4
- Yamey, G. (2011). Scaling up global health interventions: A proposed framework for success. PLoS Medicine, 8(6), 1–5. https://doi.org/10.1371/journal.pmed.1001049